## **Annual Report**

For the 52 Weeks Ended April 1, 1972 Digitized by the Internet Archive in 2024 with funding from University of Alberta Library

BOARD OF DIRECTORS
*W. R. Abbott Toronto
*G. L. Davis Toronto
*D. E. Foyston Toronto
C. H. Franklin Toronto
A. W. Walker Toronto
*Member of the Audit Committee
EXECUTIVE OFFICERS
C. H. Franklin Chairman of the Board
A. W. Walker President
W. R. Abbott Vice-President and Secretary
S. D. Somers Treasurer
AUDITORS
Clarkson, Gordon & Co.,
Chartered Accountants Toronto
SOLICITORS
Fasken & Calvin Toronto
BANKERS
Canadian Imperial Bank of Commerce - Toronto and Bradford
REGISTRAR & TRANSFER AGENT
National Trust Company, Limited Toronto and Montreal
PLANTS
Snack and Produce Bradford
Vacuum Cooling Bradford
Dairy Toronto
75101110
EXECUTIVE OFFICES
931 Yonge Street Toronto
931 Yonge Street Toronto

## ANNUAL MEETING

The Annual Meeting of Shareholders will be held in The Board Room of the Head Office of National Trust Company, Limited, 21 King Street East, Toronto, at 10:30 o'clock in the morning on Thursday, September 14, 1972.

### DIRECTORS' REPORT TO THE SHAREHOLDERS

Operations of Federal Diversiplex Limited for the year ended April 1, 1972 resulted in a loss of \$141,947 after recording a gain of \$110,605 on the sale of fixed assets. This compares with an operating loss of \$332,354 for the preceding year.

The past twelve months have represented a period of significant change in the direction of your Company's affairs. By regular reporting and press releases, we have endeavoured to keep shareholders abreast of new developments.

Diversification through the purchase, in October, 1971, of Valley View Dairies Limited represented a significant step toward revitalization of the Company. Although dairy figures were consolidated only from November 1st, this acquisition was a factor in raising Federal's sales for the year to a total of \$6,608,100, the highest level recorded in the Company's history. Valley View Dairies holds an established position in the servicing of a substantial segment of the major Metropolitan Toronto and adjacent milk marketing area in which it is licensed to deal. Profits from this new division will continue to assist Federal's overall recovery.

The decision to concentrate sales of Bradford-produced snack foods and fresh produce in market areas closer to their source led to the sale for \$65,000

of Federal's long distance tractor-trailer fleet and also permitted the closing of certain costly regional warehousing and distribution facilities. Sale of the Company's local warehouse on Colville Road in Toronto realized gross proceeds of \$87,000 and consolidation of all Bradford processing facilities under one roof was followed by the sale for \$320,000 of the former snack food production building. Relocation costs of \$29,351 caused by these moves have been written off and the related real estate sales resulted in a gain of \$110,605, the amount by which proceeds exceeded the book value of assets sold.

Through purchase of the outstanding minority shares of Brad-Vac Cooling Limited, your Company now owns 100% of the only facility in Ontario capable of the quick cooling of freshly picked lettuce and other leafy vegetables in a vacuum process which insures superior quality and shelf life to the ultimate consumer.

Note 7 to the Consolidated Financial Statements details amounts available for future tax saving or tax deferment in the total sum of \$1,278,329.

Appreciation is extended by your Directors to all those whose assistance and co-operation have contributed to the betterment in operating results and advancement of outlook for your Company.

Respectfully submitted on behalf of the Board,

C. St. Parkli

August 14, 1972

Chairmai

and subsidiary companies

## CONSOLIDATED STATEMENT OF EARNINGS

for the year ended April 1, 1972

													1972	1971
Sales		-	-	-	~	-	-	-	-	-	and .	-	\$6,608,100	\$5,171,134
Cost of sales and other expenses -	-		-	-	-	-	-	-	-	-	-	-	6,722,129	5,376,447
													(114,029)	(205,313)
Investment income	-	-	-	-	~	-	-	-	-	-	-	-	21,017	14,338
													(93,012)	(190,975)
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	132,981	119,924
Amortization of debenture discount	-	-	-	-	-	-	-	-	-	-	-	-	1,000	1,000
Interest on long-term debt		-	***	-	-	-	-	**	_	-	-	-	25,559	10,313
													159,540	131,237
Loss before the undernoted	-	-	-	-	•	-	-	-	-	-	-	-	252,552	322,212
Gain on disposal of fixed assets -	-	-		-	-	1-	-	-	-	-	-	_	110,605	
													141,947	322,212
Income taxes	-	_	-	-	-	-	-	-	**	-	-	-		5,267
													141,947	327,479
Minority interest	-	-	***	-	-	-	~	-	-	-	-	-		4,875
Net loss for the year	-	-	-	-	-	-	-	-	-	-	-	-	\$ 141,947	\$ 332,354
Net loss per share	-	_	~	-	-	-	-	-	-	-	-	-	16¢	37¢

## CONSOLIDATED STATEMENT OF DEFICIT

for the year ended April 1, 1972

										1972	1971
Deficit (retained earnings), beginning of year -	-	-	-	-	-	-	-	-	-	\$ 237,577	\$ (89,634)
Net loss for the year	-	-	-	-	-	_	~	-	-	141,947	332,354
										379,524	242,720
Transfer from appraisal excess	-		-	-	-	-	-		-	(4,987)	(5,143)
Deficit, end of year	-	***	-	-	-	-	-	-	-	\$ 374,537	\$ 237,577

(See accompanying notes to consolidated financial statements)

(Incorporated under the laws of Canada) and subsidiary companies

## CONSOLIDATED BALANCE SHEET AS AT APRIL 1, 1972

ASSETS	1972	1971
CURRENT		
Cash	\$ 88,013	\$ 24,372
Accounts receivable	922,715	427,134
Inventories (note 3)	422,789	413,618
Current portion of debentures and mortgages receivable (note 4)	47,849	20,000
Prepaid expenses	69,786	51,938
	1,551,152	937,062
DEBENTURES AND MORTGAGES RECEIVABLE LESS  CURRENT PORTION (note 4)	409,259	160,200
FIXED ASSETS (note 5)	2,325,382	2,318,126
OTHER		
Sundry deposits		6,076
Debenture discount, less amortization	4,208	5,208
	4,208	11,284
On behalf of the Board :		
C. H. FRANKLIN, Director		
GHENT L. DAVIS, Director		
	\$4,290,001	\$3,426,672
(See accompanying notes to consolidated financial statements)		

## **AUDITORS' REPORT**

To the Shareholders of Federal Diversiplex Limited:

We have examined the consolidated balance sheet of Federal Diversiplex Limited and its subsidiaries as at April 1, 1972 and the consolidated statements of earnings, deficit and source and use of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

LIABILITIES	1972	1971
CURRENT		
Bank advances (note 6)	\$ 685,000	\$ 520,000
Accounts payable and accrued liabilities	801,479	354,105
	1,486,479	874,105
LONG-TERM DEBT (note 6)	558,800	133,300
MINORITY INTEREST IN SUBSIDIARIES		20,322
SHAREHOLDERS' EQUITY		
CAPITAL STOCK		
Authorized—1,500,000 common shares without par value		
Issued — 891,380 common shares	1,830,113	1,830,113
EXCESS OF BOOK VALUE OF SHARES OF SUBSIDIARY OVER PURCHASE PRICE THEREOF AT DATE OF ACQUISITION		12,276
EXCESS OF APPRAISED VALUE OF FIXED ASSETS OVER DEPRECIATED COST	789,146	794,133
DEFICIT	(374,537)	(237,577)
	2,244,722	2,398,945
	\$4,290,001	\$3,426,672
(See accompanying notes to consolidated financial statements)		

In our opinion these consolidated financial statements present fairly the financial position of the companies as at April 1, 1972 and the results of their operations and the source and use of their funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

The consolidated financial statements for the previous year were examined by other Chartered Accountants.

Toronto, Canada, May 18, 1972. CLARKSON, GORDON & CO.

Chartered Accountants

and subsidiary companies

## CONSOLIDATED STATEMENT OF SOURCE AND USE OF FUNDS

for the year ended April 1, 1972

	1972	1971
FUNDS WERE OBTAINED FROM		
Calvert-Dale Estates Limited debentures	\$ 46,113	\$ 20,000
Mortgages receivable	42,248	
Bank loan	470,000	
Sales of fixed assets (less first mortgage assumed by purchaser of \$44,500 and mortgages received on sale of \$328,420)	63,917	
Other	5,803	4,709
	628,081	24,709
FUNDS WERE USED FOR		
Net loss for the year	141,947	332,354
Add gain on sale of fixed assets	110,605	
	252,552	332,354
Deduct depreciation and other items not requiring an outlay of funds	124 205	152,006
Tunus	134,205	153,086
Apprinting of wholly average subsidies (less variety assists as visual	118,347	179,268
Acquisition of wholly-owned subsidiary (less working capital acquired of \$63,275)	406,313	
Acquisition of minority interest in subsidiary	26,000	83,351
Retirement of long-term debt		4,067
Purchase of fixed assets	75,705	179,680
	626,365	446,366
INCREASE (DECREASE) IN WORKING CAPITAL	1,716	(421,657)
WORKING CAPITAL, BEGINNING OF YEAR	62,957	484,614
WORKING CAPITAL, END OF YEAR	\$ 64,673	\$ 62,957
(See accompanying notes to consolidated financial statements)		

and subsidiary companies

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

for the year ended April 1, 1972

#### 1. BASIS OF CONSOLIDATION

The consolidated financial statements include all the subsidiaries of the company. On November 1, 1971, the company acquired all of the outstanding shares of Valley View Dairies Limited; accordingly, the results of its operations have been included in earnings since that date.

#### 2. ACQUISITION AND ACCOUNTING TREATMENT

The following net assets were acquired in the acquisition of Valley View Dairies Limited which was accounted for as a purchase:

Assets at book value	-	_	-	_	-	~	ent.	-	-	-	**	~	-	\$	984,744
Less liabilities at book value	-	-	-	-	-	-	-	-	-	-	-	-	-	_	528,813
															455,931
Increase from book value to fair value of assets															13,657
Cash paid	-	-		-	-	~	-	-	-	-	-	-	-	\$	469,588
														_	

## 3. INVENTORIES-AT THE LOWER OF COST AND REPLACEMENT COST

																			1072	_	1071
Foodstuffs	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	\$	176,917	\$	143,016
Packaging materials	-	-	-	-	=	-	-	-	-	-	-	-	-	-	-	-	-		173,915		120,827
Finished goods -	-	-	-	-	-		-	-	-	~	-	-	-	-	-	-	-		51,270		117,560
Seed and fertilizer	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-	-	-		20,687		32,215
																		\$	422,789		413,618
																		-			

1972

1971

## 4. DEBENTURES AND MORTGAGES RECEIVABLE—AT COST

		1972		1971
	Current	Long-term	Total	Total
Calvert-Dale Estates Limited, 71/4% convertible sinking fund debenture, due December 15, 1976	\$ 20,000	\$ 114,087	\$ 134,087	\$ 180,200
8½% mortgage, due January 1, 1980, principal and interest of \$3,000 payable monthly	14,729	251,772	266,501	
8% chattel mortgage, due January 15, 1976, principal of \$1,000, plus interest, payable monthly	12,720	35,000	47,720	
Other	400 \$ 47.849	\$ 409,259	\$ 457.108	\$ 180,200

5. FIXED ASSETS		At appraised	Accumulated	Net boo	k value
	At cost	value	depreciation	1972	1971
Buildings Machinery and equipment - Vehicles	\$ 416,760 2,312,862 831,331	\$ 557,962	\$ 314,367 1,751,717 642,259	\$ 660,355 561,145 189,072	\$ 890,976 411,331 129,498
Land and improvements -	110,440 \$3,671,393	804,370 \$1,362,332	\$2,708,343	914,810 \$2,325,382	\$86,321 \$2,318,126

Farm land and improvements were appraised at market on May 9, 1961 by Mr. Norman Porter, a licenced appraiser. Buildings, staff dwellings and the land on which they are located were appraised at replacement cost on May 18, 1961 by Geo. A. Lister & Co., a licenced appraiser.

## 6. LONG-TERM DEBT

8% demand bank loan,	\$9	4,00	00 p	aya	ble	anr	nual	ly, l	oegi	inni	ng I	May	1,	197	3	-		\$ 470,000
7% convertible sinking	fund	d de	ben	ture	es, S	Serie	s A	, du	eJu	ine î	15,	197	6, in	stal	lmei	nts		
payable as follows:																		
June 15, 1973																	18,800	
June 15, 1974	-	_	-	-	-	-	~	-		_	-	-	-	-	-	-	23,000	
June 15, 1975	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	23,000	
June 15, 1976	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	24,000	
																	\$ 88,800	88,800
																		\$ 558,800

The 8% bank loan of \$470,000 and the bank advances of \$685,000 are secured by the inventories, accounts receivable and debentures and mortgages receivable.

The 7% convertible sinking fund debentures are convertible into common shares of the company at \$7.56 per share and are secured by a floating charge on the assets of the company.

#### 7. FUTURE INCOME TAXES

200000	available 1973 -	-									-	-	-	-	-	-	-	-	_	\$ 24,671	
	1974 -	-	_		***	~	-	_	_	_	-	-	_	_	_	-	-	-	_	16,334	
	1975 -																			185,597	
	1976 -	-	-	-	-	_	_		~	_	-		_	_	_	~	_			253,037	
	1977 -	_	_	_	_	_	_	-	-	_	_		-	_		_		_	-	172,125	\$ 651.764
	of depre																				240 605
clair The ta	med for ta x effects ( ition futur	ax p	urpo ie al	bses bov	e ha	- ave	- not	- be	en r	- efle	cte	- d in	the	acc	- cou	- nts.	-	-	-		 240,605 892,369

## 8. REMUNERATION OF DIRECTORS AND OFFICERS

In accordance with the requirements of Section 120B of The Canada Corporations Act the following information is reported:

Number Remuneration
 5 \$ 1,550
 5 400
10 \$ 1,950
 6 \$ 55.370
 6 25,075
12 \$ 80,445
 3
 3



